

Earnings briefing materials for 2Q of the fiscal year ending December 2023

08/08/2023

Representative Director, President & CEO Katsunori Kawabata

Earth Corporation

Executive Summary







Financial Result Highlights



(Unit: 0.1 billion JPY)

- Increase in sales, decrease in operating income. While both sales and operating income fell short of the forecast, we believe this can be offset in 2H.
- We registered year-on-year growth in insecticides and repellents, which saw its market share in Japan grow. Household products faced a challenging environment, with bath salts and masks, in particular, struggling.
- We were able to recover from the impact of soaring raw material prices thanks to the execution of cost passthroughs. However, changes in sales composition impacted profits.

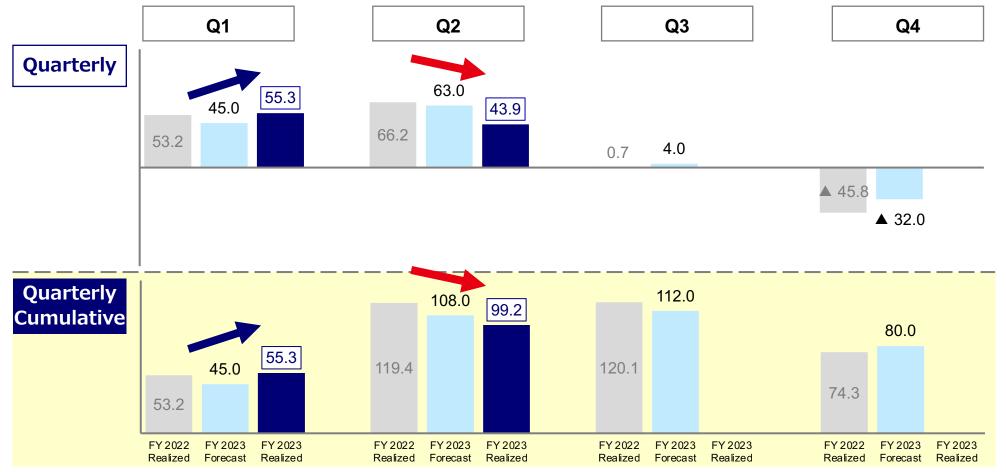
	Realized	Vs. Forecast	ΥοΥ	Topics
Oslas	000 0			While sales of insecticides and repellents fell short of the forecast, results nevertheless grew YoY
Sales	903.2	96.6%	101.1%	 A YoY decrease and underperformance versus the forecast in sales of bath salts and masks negatively impacted results
Gross				Effect of cost pass-throughs: YoY +2.32 billion yen; vs. forecast: -560 million yen
Profit	389.8	94.9%	97.6%	 Gross profit margin fell short of the forecast due to the impact of changes in the sales composition
SG&A Expenses	290.6	95.9%	103.8%	 Realized results were within the expected range, including advertising and R&D expenses being carried over into the third and fourth quarters
Operating Income	99.2	91.9%	83.1%	 While results as of the end of 2Q were below the forecast, catching up to the forecast targets is possible
Net Income attributable to owners of parent	70.4	102.0%	82.0%	The tax burden was lower compared to the forecast, with net income coming in above the forecast

Progress Toward The Operating Income Target (Quarterly / Cumulative)



(Unit: 0.1 billion JPY)

- An operating income underperformance versus the forecast in 2Q (April June) negatively impacted 1H results
- We expect the impact from soaring raw material prices to be less pronounced in 2H and beyond

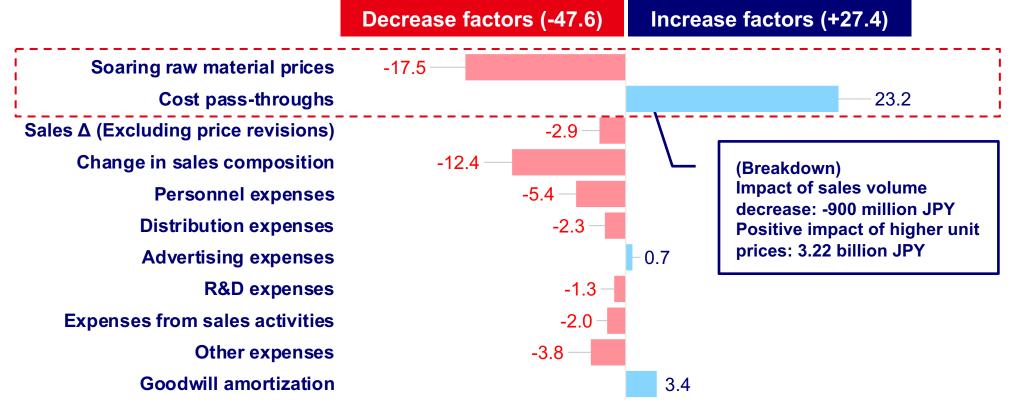


Operating Income Change Factors (YoY)



(Unit: 0.1 billion JPY)

- We offset the negative impact from soaring raw material prices (-1.75 billion yen) through the execution of cost pass-throughs (+2.32 billion yen)
- Sales volume fell by 15% YoY for products for which prices were revised, but this impact was offset by the positive effects of higher unit prices
- Changes in the sales composition (excluding price revisions) and an increase in SG&A expenses weighed down on operating income

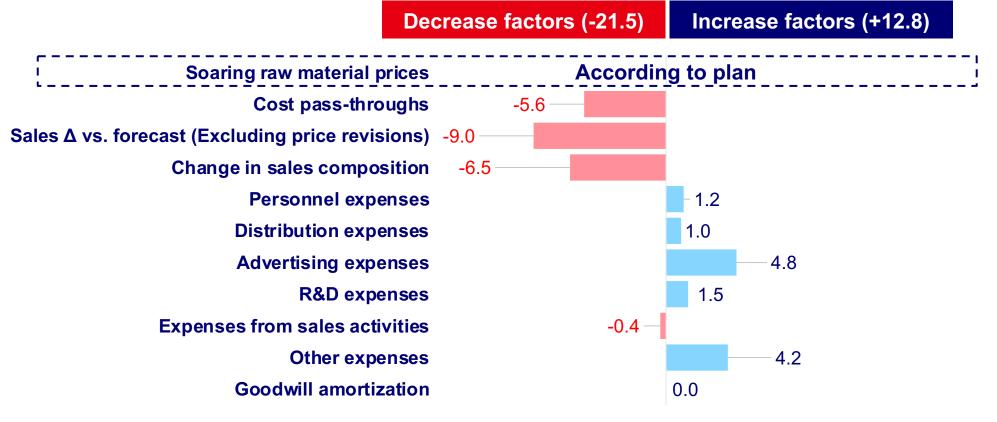


Operating Income Change Factors (Vs. Forecast)



(Unit: 0.1 billion JPY)

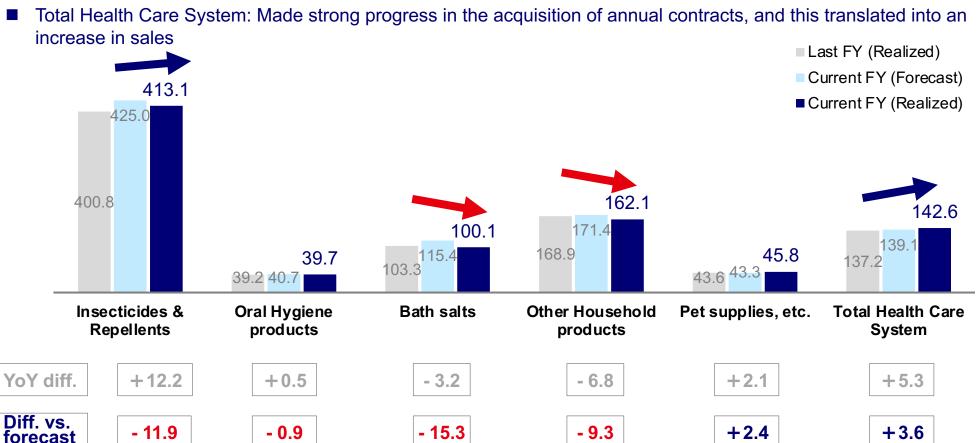
- Unit prices increased as expected, through the execution of cost pass-throughs. However, sales volume for the products that underwent this price revision fell 7% short of the forecast
- A sales performance falling short of the forecast for product lines featuring high levels of profitability and changes in the sales composition weighed down on operating income
- Expenses were within the forecast range



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Sales By Segment

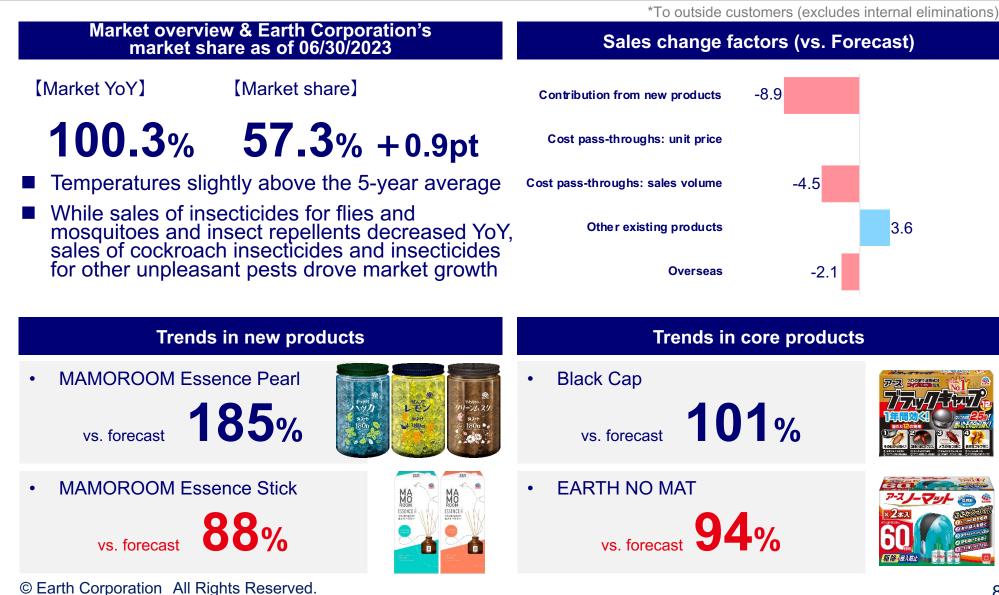


(Unit: 0.1 billion JPY)

- Insecticides and Repellents: Domestic sales grew YoY, while overseas sales grew, particularly in ASEAN
- Household products: Results were negatively impacted by a YoY decrease and underperformance versus the forecast for bath salts and masks, resulting from changes in the business climate

Status Of The Insecticides & Repellents Segment (Domestic)





Status Of Bath Salts (Domestic)



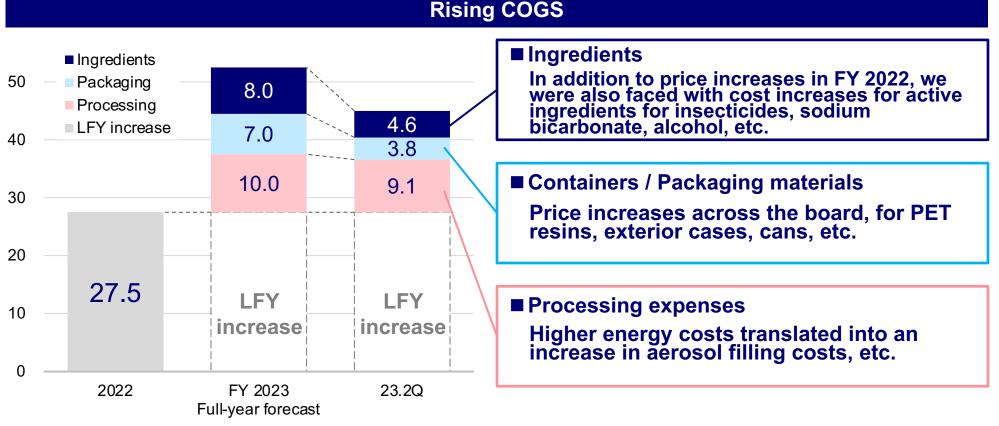


COGS - Status Overview



(Unit: 0.1 billion JPY)

- The impact amount as of the end of 2Q stood at 1.75 billion yen, out of a full year impact amount forecast of 2.5 billion yen
- From its inception, the forecast expected the impact to be more pronounced in 1H, so we consider these results to be in line with the forecasts



SG&A Expenses - Status Overview



(Unit: 0.1 billion JPY)

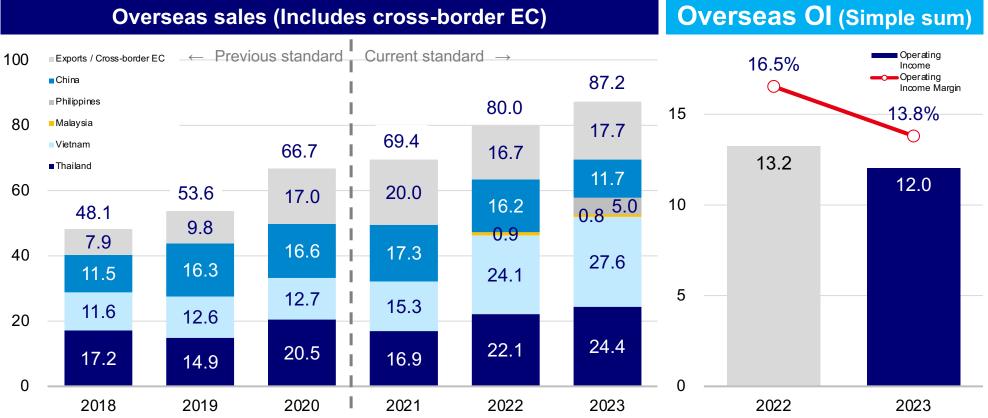
Overall, SG&A expenses were within the forecast range, even with advertising and R&D expenses being carried over into the third and fourth quarters. As of the end of 2Q, SG&A expenses stood at -1.23 billion yen versus the forecast.

	2Q FY12/2022	2Q FY 12/2023	2Q FY 12/2023		
	Realized	Forecast	Realized	Vs. Forecast	Topics
Personnel expenses	101.7	108.3	107.1	-1.2	
Transportation costs	23.1	24.9	23.3	-1.5	
Storage costs	13.1	14.6	15.1	0.5	Increase resulting from increase in inventories
Advertising expenses	42.7	46.8	42.0	-4.8	Includes FY carry over into the third and fourth quarters
Sales promotion expenses	5.9	6.3	5.5	-0.8	
R&D expenses	14.2	17.0	15.5	-1.5	Includes FY carry over into the third and fourth quarters
Depreciation	7.1	7.9	7.9	0.0	
Amortization of goodwill	4.2	0.8	0.8	0.0	Tentative figures used for amortization for BARTH
Travel & transportation expenses	5.9	7.2	7.2	0.0	
Expense account items	2.6	2.9	3.3	0.3	
Commissions paid	6.2	8.8	7.0	-1.7	Decrease in royalty payments, etc.
Sales commissions paid	6.6	6.7	6.1	-0.5	
Miscellaneous expenses	3.4	6.1	3.9	-2.2	
Other	43.2	44.6	45.9	1.1	
Total SG&A expenses	279.9	302.9	290.6	-12.3	

Registered strong growth, centered primarily around Thailand (+10% YoY) and Vietnam (+14% YoY) Results in China (-28% YoY) were negatively impacted by a weak sales performance on third-party e-commerce sales channels

Overseas Results

While the impact from soaring raw material prices has abated somewhat, sales weakness in our business in China weighed down on results. Consequently, operating income margin had decreased as of the end of 2Q



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Act For Life

(Unit: 0.1 billion JPY)

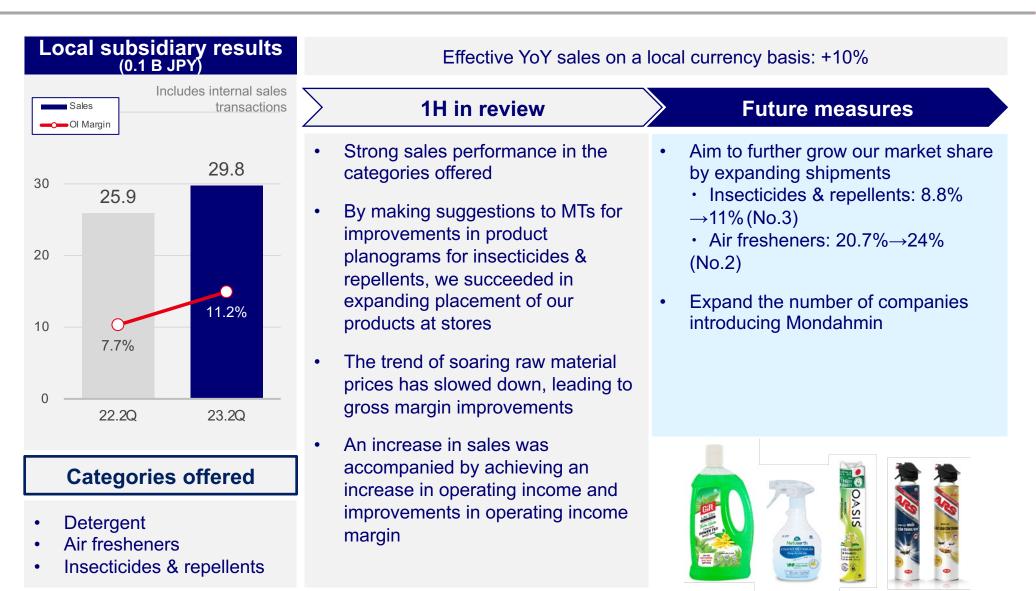
Detailed Results By Country: Thailand





Detailed Results By Country: Vietnam





Detailed Results By Country: China





Categories offered

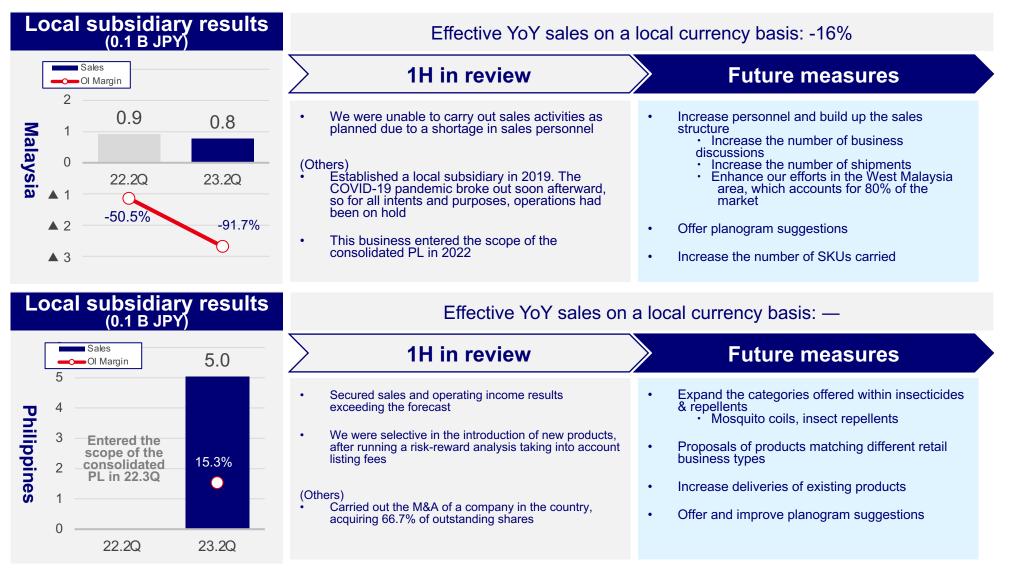
- Insecticides & repellents
- Household products
- Mouthwash

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Detailed Results By Country: Malaysia / Philippines







Additional Cost Pass-troughs



- Execute additional cost pass-throughs for some products in the categories of bath salts and mouthwash, starting in September (Outside the initial forecast)
- Unit price revisions of between 5% and 7%

Target products (Selected examples)



Release New Fall Season Products / Execute Product Renewals



- The release of new fall products does not feature in the initial forecast, so we expect this to make a positive sales and profit contribution
- Unlock demand for insecticides & repellents in the fall and winter months, launching new ambitious products with the objective of building up a new market
- We will be carrying out a large-scale renewal of our core products in the category of bath salts, so we expect this to translate into sales results exceeding the forecasts for 2H









Toward Achieving The Full Fiscal Year Forecasts

Unit: 0.1 billion JPY)	
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As of the end of 2Q, operating income stood at 9.92 billion yen (vs. forecast: -880 million yen). However, taking into account recent result trends and initiatives going forward, we

expect to be able to stage a recovery in 2H.

	Initiatives		Topics
•	Overperformance vs. the 2H forecast for insecticides & repellents	•	Strong trend with July shipments exceeding the forecast Steady inventory usage, as we expect an improvement in product returns Expand sales space for insecticides & repellents in fall/winter; Work to expand the number of items without product returns
•	Additional cost pass-throughs (Sep. \sim)	•	Revise prices for 45 SKUs in the category of Household products (bath salts, Mondahmin) Unit price revisions of between 5% and 7%
•	Release of new products / limited edition products not contained in the forecast Renewal of Kikiyu to increase sales	•	Unlock demand for insecticides & repellents in the fall and winter months Carry out a comprehensive renewal of Kikiyu Launch 36 SKUs, including new products not included in the forecast
		•	Reduce storage costs through inventory optimization

- Keep expenses under control
- Close management to ensure costs fall within the forecast range

FY 12/2023 Forecast Highlights



No changes from the previous results announcement

(Unit: 0.1 billion JPY)

The plan remains as announced in February 2023, in light of initiatives to be carried out in 2H and measures to secure a recovery

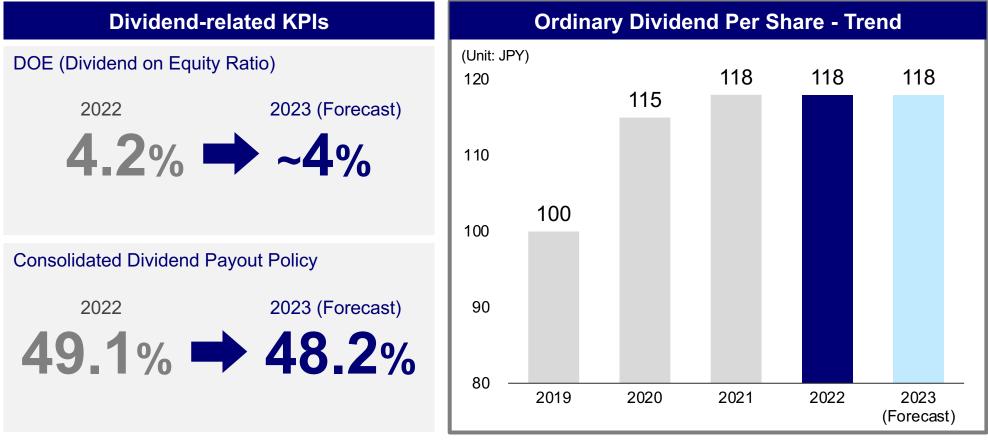
	2023 Forecast	Topics	2022 Realized
Sales	1,600	 Sales volume increase; launch of products with higher price points; cost pass-throughs; growth overseas We expect similar levels to 2022 for the insecticide & repellent market 	1,523
Gross Profit	665.0	 Revise prices in order to absorb the expected negative impact from soaring raw material prices (estimated at -2.5 billion yen) 	624.6
SG&A Expenses	585.0	 Continue to execute adequate cost controls Increase personnel costs toward future growth 	550.3
Operating Income	80.0	 YoY +560 million yen Secure an operating income margin of 5% 	74.3
Net Income attributable to owners of parent	54.0	Slight increase in net income	53.0
ROE	~8%	 Uphold a minimum ROE target in the interest of capital efficiency 	8.6%

Shareholder Returns



[Shareholder Returns Policy]

- Adopt an agile approach and, should our performance and retained earnings levels allow it, consider raising dividends and/or executing share buybacks
- KPI: DOE (Dividend on Equity Ratio) $4 \sim 5\%$



ESG Related





Organization - White 500" company (earth.jp)*



Consolidated: Statement of Income



						(Unit : r	nillion JP
	FY12/23						
	Realized	Forecast	Realized	YoY	vs.FCT	Forecast	YoY
Sales	89,305	93,500	90,329	101.1%	96.6%	160,000	56.5%
Cost of sales	49,372	52,402	51,346	104.0%	98.0%	93,500	54.9%
Gross profit	39,933	41,097	38,982	97.6%	94.9%	66,500	58.6%
SG&A expenses	27,991	30,297	29,060	103.8%	95.9%	58,500	49.7%
Operating profit	11,941	10,800	9,921	83.1%	91.9%	8,000	124.0%
Non-operating income	796	200	543	68.2%	271.6%	600	90.5%
Non-operating expenses	23	100	42	176.4%	42.2%	300	14.1%
Ordinary profit	12,714	10,900	10,422	82.0%	95.6%	8,300	125.6%
Extraordinary income	23	0	5	23.1%		0	
Extraordinary losses	69	50	64	92.2%	128.4%	80	80.2%
Net income before income taxes	12,668	10,850	10,364	81.8%	95.5%	8,220	126.1%
Gross profit ratio	44.7%	44.0%	43.2%	▲ 1.6pt	▲ 0.8pt	41.6%	
Operating income ratio	13.4%	11.6%	11.0%	▲ 2.4pt	▲ 0.6pt	5.0%	
Net income before income taxes ratio	14.2%	11.6%	11.5%	▲ 2.7pt	▲ 0.1pt	5.1%	

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Consolidated: Sales by Segment



							(Unit : mi
	Q2 FY12/22	Q2 FY12/23	Q2 FY12/23			FY12/23	
	Realized	Forecast	Realized	YoY	vs.FCT	Forecast	Progress rate
Insecticides & Repellents	44,086	45,633	44,435	100.8%	97.4%	61,713	72.0%
Oral hygene products	3,950	4,083	3,992	101.1%	97.8%	8,442	47.3%
Bath salts	11,865	13,154	11,605	97.8%	88.2%	28,518	40.7%
Other household products	17,941	18,013	17,013	94.8%	94.4%	34,016	50.0%
Household products	33,757	35,251	32,612	96.6%	92.5%	70,977	45.9%
Pet products & others	4,709	5,008	4,984	105.8%	99.5%	9,465	52.7%
Household products business subtotal	82,553	85,892	82,032	99.4%	95.5%	142,156	57.7%
General environment & sanitation business subtotal	13,800	13,981	14,343	103.9%	102.6%	28,500	50.3%
Total sales include internal sales	96,353	99,873	96,376	100.0%	96.5%	170,656	56.5%
(Adjustments)	▲ 7,048	▲ 6,373	▲ 6,046			▲ 10,656	
Total sales	89,305	93,500	90,329	101.1%	96.6%	160,000	56.5%
(Composition ratio)							
Insecticides & Repellents	45.8%	45.7%	46.1%	0.4pt	0.4pt	36.2%	
Household products	35.0%	35.3%	33.8%	▲ 1.2pt	▲ 1.5pt	41.6%	
Pet products & others	4.9%	5.0%	5.2%	0.3pt	0.2pt	5.5%	
Household products business	85.7%	86.0%	85.1%	▲ 0.6pt	▲ 0.9pt	83.3%	
General environment & sanitation business	14.3%	14.0%	14.9%	0.6pt	0.9pt	16.7%	

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Operating Income Change Factors (YoY)



		(Unit :	million JPY)
<u>11,941</u>	FY12/22.Q2 (Realized)	<breakdown></breakdown>	
	Decrease in gross profit	Effect of revenue increase (excluding the effect of price pass-through)	-285
	-950	Price shifting effect	+2,323
		Change in sales mix	-1,239
		Impact of raw material prices and exchange rate fluctuations	-1,750
	Increase in SG&A	Increase in personnel expenses	-542
-2,020	expenses	Increase in distribution expenses	-226
	-1,069	Decrease in advertising expenses	+72
		Decrease in sales promotion expenses(other than sales deductions)	+43
	7	Costs of travel & transportation expenses, other activities	-204
		Amortization of goodwill	+340
		Others(Commission paid, Depreciation paid, etc.)	-552
<u>9,921</u>	FY12/23.Q2 (Realized)	+: Factors contributing to higher earnings,-: Factors contributing to lower earnings	

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Operating Income Change Factors (vs. Forecast)



		(Unit : mi	illion JPY)
<u>10,800</u>	FY12/23.Q2 (Forecast)		
		<breakdown></breakdown>	
	Gross profit below the forecast	 Sales plan achieved (excluding the impact of price pass-through) 	-902
	-2,115	Price shift effect	-558
		Change in sales mix	-654
-879		Impact of raw material prices and exchange rate fluctuations	-
-079	SG&A expenses	Personnel expenses below the forecast	+120
	within budget	Distribution expenses below the forecast	+103
	+1,238	Unspent and delayed advertising expenses	+480
		Unspent and delayed R&D expenses	+151
		Costs of travel & transportation expenses, other activities	-38
		Amortization of goodwill	+1
		Others	+421
<u>9,921</u>	FY12/23.Q2 (Realized)	+: Factors contributing to higher earnings,-: Factors contributing to lower earnings	

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Consolidated: SG&A Expenses



						(U	nit : million JPY
	Q2 FY12/22	Q2 FY12/23	Q2 FY12/23			FY12/23	
	Realized	Forecast	Realized	YoY	vs.FCT	Forecast	Progress rate
Personal expenses	10,173	10,835	10,715	105.3%	98.9%	21,795	49.2%
Shipping expenses	2,315	2,493	2,337	101.0%	93.7%	4,821	48.5%
Strage expenses	1,314	1,465	1,518	115.5%	103.6%	2,793	54.4%
Advertising expenses	4,276	4,684	4,204	98.3%	89.8%	7,452	56.4%
Sales promotion expenses	594	635	551	92.8%	86.8%	1,071	51.4%
R&D expenses	1,426	1,704	1,553	108.9%	91.1%	3,821	40.6%
Depreciation expenses	715	794	796	111.3%	100.3%	1,653	48.2%
Goodwill amortization	423	84	83	19.6%	98.8%	14	592.9%
Travel&transportation expenses	590	721	723	122.5%	100.3%	1,456	49.7%
Entertainment expenses	261	296	332	127.2%	112.2%	532	62.4%
Comission paid	620	882	708	114.2%	80.3%	1,653	42.8%
Sales comission	661	677	618	93.5%	91.3%	1,405	44.0%
Miscellaneous expenses	348	615	394	113.2%	64.1%	1,743	22.6%
Others	4,275	4,412	4,528	105.9%	102.6%	8,291	54.6%
Total	27,991	30,297	29,060	103.8%	95.9%	58,500	49.7%
(Composition ratio)							
Personal expenses ratio	11.4%	11.6%	11.9%	0.5pt	0.3pt	13.6%	
Advertising expenses ratio	4.8%	5.0%	4.7%	▲ 0.1pt	▲ 0.4pt	4.7%	
R&D expenses ratio	1.6%	1.8%	1.7%	0.1pt	▲ 0.1pt	2.4%	

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Consolidated: Balance Sheet



					(U	Init : million J
		End of	End of Q2	Final comparison	End of Q2	vs.FY22 Q2
		FY2022	FY2023	+/-	FY2022	+/-
Current	Cash & deposits	14,772	18,724	3,951	21,739	▲ 3,014
assets	Trade receivable	24,163	38,114	13,951	37,223	891
	Inventories	32,253	33,645	1,392	29,147	4,498
	Others	2,772	2,620	▲ 152	2,809	▲ 188
Non-current	Property, plant & equipment	29,483	31,148	1,664	28,501	2,647
assets	Intangible assets	5,355	8,059	2,703	4,788	3,270
	Investments & other assets	15,688	17,609	1,921	15,916	1,692
Total assets		124,489	149,922	25,433	140,125	9,797
Current	Trade paypables	35,525	38,303	2,777	38,834	▲ 530
liabilities	Short-term borrowings	2,200	10,720	8,520	2,284	8,435
	Others	15,615	24,722	9,106	25,426	▲ 703
Non-current	Long-term borrowings	0	0	0	720	▲ 720
liabilities	Others	3,129	2,418	▲ 711	1,903	514
Total liabilities		56,470	76,164	19,693	69,168	6,995
Net assets	Total shareholders' equity	59,631	64,365	4,734	62,916	1,449
	Total accumulated other comprehensive income	3,163	4,198	1,035	3,289	908
	Non-controlling interests	5,224	5,194	▲ 29	4,750	443
Total net assets		68,018	73,758	5,739	70,956	2,802

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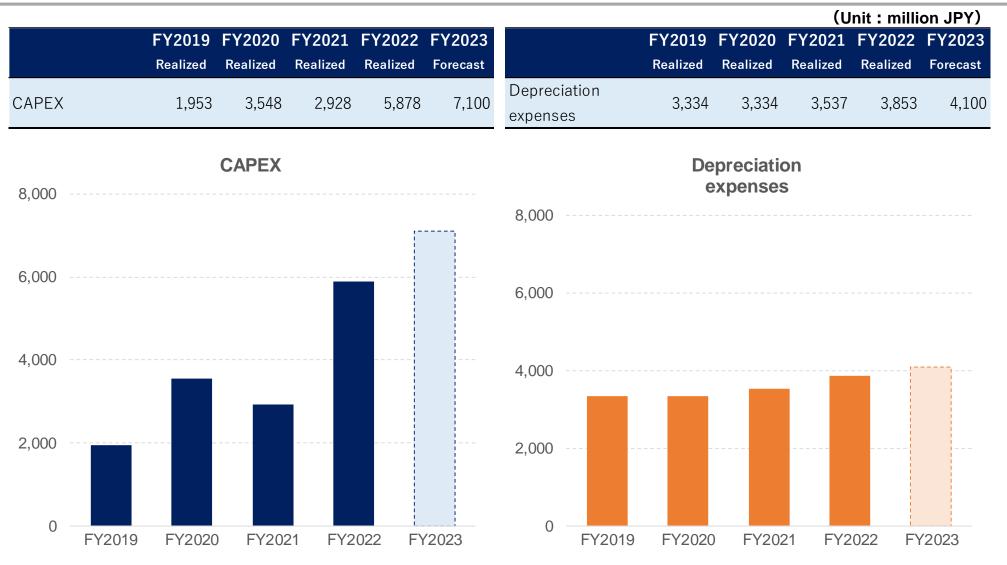
Consolidated: statement of Cash flows



			(Unit : million JPY)
End of Q2	End of Q2	vs. FY22 Q2	End of
FY2022	FY2023	+/-	FY2022
6,686	4,336	▲ 2,350	3,901
▲ 3,173	▲ 6,415	▲ 3,242	▲ 6,266
▲ 3,642	5,651	9,294	▲ 4,464
713	378	▲ 335	447
584	3,951	3,366	▲ 6,381
21,027	14,772	▲ 6,254	21,027
126	-	▲ 126	126
21,739	18,724	▲ 3,014	14,772
	FY2022 6,686 ▲ 3,173 ▲ 3,642 713 584 21,027 126	FY2022 FY2023 6,686 4,336 ▲ 3,173 ▲ 6,415 ▲ 3,642 5,651 713 378 584 3,951 21,027 14,772 126 -	End of Q2 FY2022End of Q2 FY2023vs. FY22 Q2 $+/ 6,686$ $4,336$ $2,350$ Λ 3,173 Λ 6,415 Λ 3,242 Λ 3,642 $5,651$ $9,294$ 713 378 Λ 335 584 $3,951$ $3,366$ $21,027$ $14,772$ Λ 6,254 126 $ 126$

Consolidated: Capital expenditure, Depreciation expenses





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Overview of Group Companies' Business Performance



										(U	nit : milli	on JPY)
	Earth Corporation			BATHCLIN Corporation			Hakugen Earth Co., Ltd.			Earth Pet Co., Ltd.		
	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2
	Realized	Forecast	Realized	Realized	Forecast	Realized	Realized	Forecast	Realized	Realized	Forecast	Realized
Sales	51,479	55,320	52,149	7,425	7,803	7,143	9,605	10,272	8,951	3,402	3,571	3,563
Gross profit	23,417	24,713	23,073	3,179	3,072	2,680	3,208	3,221	2,894	1,485	1,388	1,370
Operatig income	9,052	8,838	7,955	652	499	129	571	266	149	459	152	236
	Earth(Thailand)Co.,Ltd.			Earth Corporation Vietnam			EARTH HOME PRODUCTS (MALAYSIA)			EARTH HOMECARE PRODUCTS (PHILIPPINES)		
	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2
	Realized	Forecast	Realized	Realized	Forecast	Realized	Realized	Forecast	Realized	Realized	Forecast	Realized
Sales	3,243	3,210	3,305	2,588	2,694	2,978	92	139	77	0	454	504
Gross profit	943	920	994	953	1,048	1,217	26	36	8	0	193	244
Operatig income	375	274	358	200	234	333	-46	-70	-71	0	16	77
	Earth Corporation (Shanghai)			Earth Corporation (Tianjin)			Earth Corporation (Suzhou)			Earth Environmental Service Co.,Ltd.		
	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2	FY22.Q2	FY23.Q2	FY23.Q2
	Realized	Forecast	Realized	Realized	Forecast	Realized	Realized	Forecast	Realized	Realized	Forecast	Realized
Sales	1,535	1,411	1,080	2,269	1,779	1,668	909	805	610	13,800	13,981	14,343
Gross profit	491	352	337	387	238	279	174	138	94	5,761	5,741	5,808
Operatig income	171	32	-4	214	47	103	81	40	12	790	630	773

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This presentation contains forward-looking statements and financial results forecasts. These forward-looking statements and financial results forecasts were formulated on the basis of company assumptions based on the information available.

These statements and forecasts are subject to risks and uncertainties that could cause actual results to differ materially from those described.